Tom Ingram and Associates, Inc. Home

Client Success Stories

Sales Increase, Process, Operations Improvement, Cost Savings Success Stories

Client Name Withheld to Protect Confidentiality (3.40) \$7.6 million cost savings and profit gain over 5 years for cost of \$200,000. (Estimated with client.) Entertainment Industry Salesforce Contract Lifecycle Management Project QUOTE FROM LEAD ATTORNEY : "We stumbled along did not use the documentation approach you are using nothing written down this is going so much better we've gotten the same work done in 10 weeks that took two years last time." Difficult Project, Case Study in Process <u>Click for Details</u>	(3.39) Excesses of Big Tech Company On Display – Collapsing. Personally we the fall of a "grow-grow-grow tech-hype-arrogant" \$1 billion company boug private equity firm (who significantly overpaid.) Confidential Details Lessons learned TBD. Currently participating in outsourcing and layoff of thousa employees. Initial thoughts: - "We only sell contracts". Entire focus seems to be not selling one-offs – of the business for repeat sales Good!!!? - Band-Aids in baling wire problem in spades. CANNOT AFFORD HIGH COST SALESFORCE SOLUTIONS - Rapid no code solutions left undocumented, techies gone wild, sophistica but not economic. The business cannot continue - likely to be cut in half.
Client Name Withheld to Protect Confidentiality (3.38) Created Option to Reduce "Time to User Value" from 5 Months to 30 Days for Fixed Price \$1 Million Salesforce Service Cloud Project. Architecture, Requirements, User Stories, Road Map and No-Code Solution Delivered in 10 Weeks for Financial Services Client. - 640 Requirements consolidated to 284 User Stories - 304 Requirements deferred, out of scope or users able to self-serve - Architecture, ERD Defined with 38 Standard and 7 Custom Salesforce Objects, including Requirement Traceability	 Frankenapp x 600! The Dark side of no-code solutions Former CEO and Director lawsuits making things worse Star, cash cow,?, Dog triage will be forced by the financial guys if compared o it first. BIG QUESTION: WHAT BUSINESS UNITS, PRODUCT LINES KEED DIVEST or SHUT DOWN??? *DOING TRIAGE EARLY, BEFORE FORCED PRODUCES 10X BETTER RESULTS!!!? (per valued Colleague Pete S. has had numerous engagements v was too late, contaminated by politics, favoritism) *KEEP THOSE THAT CAN RAISE PRICES, EARN ABOVE INDUSTRY AVER/MARGIN *SEVERAL BUSINESSES RAZOR THIN MARGINS, CANNOT RAISE. Will have
 Nine Integrations Defined 45 Record Types Defined Gap Analysis, Training Sessions and Videos for Users. HIGHEST VALUE DELIVERABLES To-Be Process Flow Defined for 1500 Clients after 20 Requirements Workshops Road Map Detailed Implementation Plan ERD 	Client Name Withheld to Protect Confidentiality (3.37) \$8.7 Million Salesforce Project Results in Cost Savings of \$9.8 Million Profit of \$216 Million Expected Over Five Years



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Fixed Price Project - Lessons Learned, What We Might Have Done Better	<u>Detailed Payback Analysis</u> <u>Click for Full Details Technical Case, Confidential</u> <u>Detailed Analysis of Users Stories, Sprints, Estimate, Actual Cost, Paybac</u> Story
(3.36) Crash / Rapid Implementation of \$3.5 Million Salesforce CRM for Fortune 50 Manufacturer. 150 User Stories Defined, Entered into TFS for Agile Management, Six Sprints, 24 Contractors On-boarded, 5 Scrum Teams Set Up, Complex Integration Architecture Defined in Four Months* UPDATE FROM PROJECT TEAM MEMBER 8/4/2020 SHOWING SCOPE AND TIME PROMISED, SCOPE IMPLEMENTED Full Case Details Project Tools, Work Product Goals, Priorities, Guidance Agile / Scrum Of Scrums / Scrum Master / Project Management / Work Management Objects Developed, Customized, Tested Scope Management, Burn Up Chart - Bad Example - GOOD EXAMPLE: Bum Up Chart Showing Scope, Budget / Plan / Actual Completed User Stories, Extreme Scope Creep Process Mapping, Consolidation, Integration (Not done, devastating to project) User Stories, Use Cases, Requirements, Estimating, Acceptance Testing Development, Design Integration, Interfaces, Data Migration	 Story NOTE: This project did not proceed as expected. Case re-write is in process BIG OUTCOMES, GOALS: "Every Customer Service Contact is an Opportunity to SELL" 360 Degree View of Customer for BETTER SERVICE, Happy CuBUY MORE Earn Higher Margins In a Commodity Business On-Time Response To Customer Requests Enforced: Service I Agreements Hot Leads: Optimizing The Process: Grow Direct Sales at Higher Margins Skill Based Routing, Optimized Routing of Phone, Chat, Web Fiemail Cases Lead Qualification: Web Site / Trade Show / Email / Text Campbecome qualified, prioritized leads "Meet Competitive Price" Request: For distributors and international people Warm Hand-off of Leads to Distributors: Stop Working Old Leads, Reach Out, Generate More and Better 14. Configure, Price, Quote, Estimates Proposals
Release Management Security (Profiles, Roles, Permission Sets, Sharing Rules) Project Team Ramp Up, Guidance Top 10 Project Problems, Escalations, Most Likely Outcome Client Scorecard Showing Probability of Project Success	HOW TO: WEB SITE CATALOG, ECOMMERCE, BIG STEPS TO GET TO GOA



(3.32) How We Identified \$2.5 Million in EBITDA Improvement and made a FAST START on Capturing How To Take Out 1/3 of Business Unit Labor Costs and 1/3 of IT System and Labor Costs. The Ballad Of Max, Anatomy of Big Migration (see page 22 of full case). PRIMARY WORK SAMPLES:

(3.33) **Big SharePoint Nightmare - How To Avoid** 1700 Site Collections, 12 Servers, 4 Million Records, 17 TB of Data Unstable, Servers Dying, Search Not Working for 1/3 of all Sites, Hundreds of User Help Requests - No Way to Respond, A New Fire Every Other Day Irrational Cheapness has Big Consequences, \$100,000+ of Revenue at Extreme Risk, Not Competitive with Alternatives - Click for Architecture - Click for 1700 Site Collection List - Captain's Log - What Went Wrong, Lessons, Prevention

(3.35) **Vista Machining:** CRM and Operations **Processes Mapped, Optimized in 60 Days.** Included sales leads, sales activity tracking, RFQ to close tracking, P.O. to ship procurement tracking workflow developed in 90 days for minimal cost. Key to adoption was "5 clicks or less to do anything. Best of the Best Sales Self-Management System - Process Map - AFTER Sales Person Buy In Record Keeping 5 Clicks or Less Per Contact

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 <u>Click for full case study</u>, password required Full Architecture, Migration Map <u>PDF</u> <u>Kanban Board Showing Work, Payback</u> <u>Full Case Study Details</u> Part 1: Underlying Strategy, Margins, Balance Sheet and Acquisition Problems Compromise the Results Part 2: "Why Can't We Run The Business On Excel?" Part 3: Project Management Tools, Costs, Options, Effectiveness. Dramatic Improvements in 60 Days Part 4: "Hygiene", Must Do, Hard, Necessary, Lower	Client Name Withheld to Portect Confidentiality (3.33) Private Equity Client, Difficult Situation, \$500,000+ to bring two acquired companies to stable, competitive technology but business profits and EBITDA multiple at sale cannot justify the investment. "Technical Debt" Identified before acquisition* (Case study in process) - Before and After Architecture Map CLICK - Earned Value Project Accounting and Management Shows Trouble - probably cannot be resolved EV Report - Project Budget Full EV Spreadsheet with Budget - TECHNICAL DEBT:: For decades both acquired companies spent well less than 1/2 of	- 0/1 Sales Rep Self-Management System, Best - Visual Order Service Tracking My Action Items Client Name Withheld to Protect Confidentiality (3.34) CEO Dashboard in Place in 10 Days. Mi Consolidation of Multiple On Premise System to SharePoint Online / Azure* - Architecture Map Showing Before and After (redacted, password requil - <u>CEO Dashboard, V1, V2, V3</u> - the PAYOFF - 1 click to see the most cri- the business
Value Work (3.30) Golden Spread Electric COOP Company Deploys SharePoint for Dozens of HR, Employee Applications, Compliance, Construction Projects, Legal, Admin, Field Operations* - Case Study with Bowling Alley of No-Code Solutions (password required) - HR Applications, Employee Portal (password required) - Adile Project Management Tools, Ran Two Projects Over \$1 Million (password required) - Adile Project Management Tools, Ran Two Projects Over \$1 Million (password required) - Dublic Website Project (See www.gsec.coop password required) - Public Website Project (See www.gsec.coop password required) - Confidential Board Member Website Project Dashboard showing real time electricity generation at 8 generation facilities (password required) - Board Member Dashboard, Critical Operations, Website Project (password required) - Board Member Dashboard, Critical Operations (password required) - Screen flow defining Critical Operations, Desktop (password required) - Azure Configuration Drawing - Azure Configuration Detaills - SharePoint Project Management Tools, Class 1, Task List + Document Library, COMPLANCE EXAMPLE (password required) - SharePoint Project Management Tools, Class 2, MS Project integrated with Task List (password required) - Project Online PWA Strengths Weaknesses - Legal Service Request (password required) - Use Casses, Extensive, HR, Legal, Compliance, Admin (Word document and SEE AGILE	1% of revenues on IT. PE firm is now burdened with making the investment (should be 3% of revenues per year). • SQL Server Database Directly Synced to SharePoint, Allows Users to Create Dashboards and All Complex Applications without consultant or IT. Datasynch Studio <u>Video</u> See also screens in Telecom Manufacturer case Part 3, Item 3a <u>- SQL Server Integration Services video</u> showing import and clean up of order files using Visual Studio Data Tools • Our design would have kept \$4 million of orders per year profitable but the approach taken puts this revenue at extreme risk. • Over half of IT labor budget spent on fixes, patches, work-arounds - just maintaining the old systems. • Internal person with extremely limited experience convinces bosses he can do the project internally for less (item Name Withheld to Protect Confidentiality (3.28) Accounts Payable Success Story: 10,000 Printed Pages Saved Per Month, \$250,000 Labor Savings per Year (CASE STUDY IN PROCESS)* • Click Here for accounts payable FLOWCHART case study (redacted, password required)	Client Name Withheld to Protect Confidentiality (3.31) Wholesale Distribution Success Stories* SharePoint, Related Microsoft Tech and Process Simplification Result in Sales G Cost Savings. Sales Pipeline System Result Million Sold in 30 Sales over 30 Months and New Marquee Account: \$5.5 Million Sale to Procter & Gamble. Compl and Quoting System Reengineered Resulting in \$2.5 M Savings. 70 Customer Web Sites Built Allowing Self-Sc Resulting in \$10 Million per Year Sales Gain. Order Pro Reduced from 5 Days to 1½ Days 1.3 Million Credit and Collections Pages to Become Paj Wholesale Distribution Company Resulting in \$500,000 Savings Over 5 Years - Bowling Alley of Solutions Newsletter 48
- SharePoint List, Video password required) - Aqile Tool Connected to SharePoint List for Details, Disciplined Use Case, Requirements Tracking through Test and Sign-off (password required) - SharePoint Site Map (password required) - Timesheet System with Project Costing (password required) Header add later: - Field Asset Inventory Maintenance Process Video 1 Online Video 2, Offline Synch - Vehicle Fleet Maintenance, Check In, Check Out - Admin Service Request - Nintex Workflow Leave Request Approval, Good - Nintex Workflow Send Daily News Email, Poor	Client Name Withheld to Protect Confidentiality (3.27) Custom Web Site for Wholesale, Retail, Services Business Under \$10,000 instead of \$500,000+* (most items redacted, password required) - <u>SharePoint 2013 Architecture, Hierarchy Implemented,</u> - <u>Jumpstart Workshop Report Designing Website with SharePoint. DW, Other Tools (redacted, password required) (URL is in Muse, but link will not work in webpage) -<u>SharePoint Architecture Documentation Makes Tech Problems Easier</u> (password required) (URL is in Muse, but link will not work in webpage) -<u>Bowling Alley of Wholesale Solutions Newsletter 48</u></u>	Client Name Withheld to Protect Confidentiality (3.29) Customizing SharePoint for 25 Person (Creates Nightmare, \$100,000+ of Lost Work, Over*

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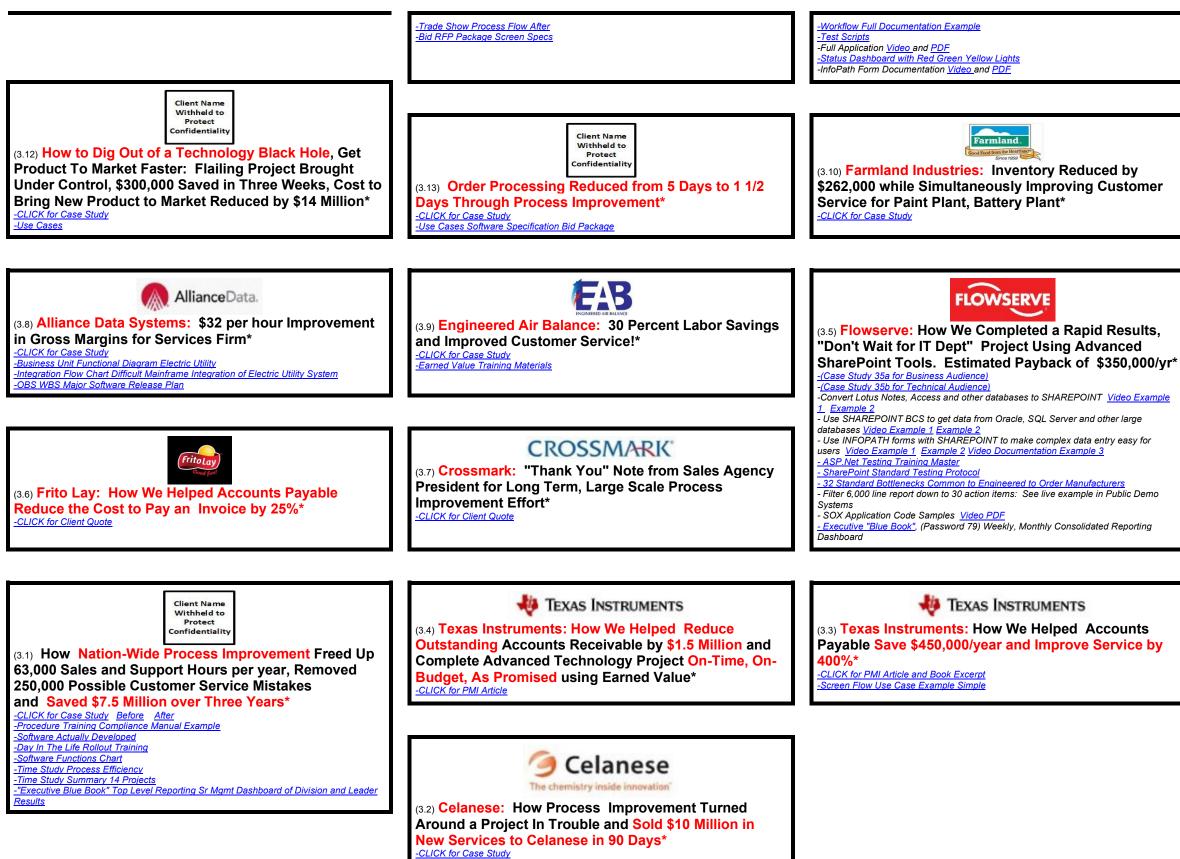
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*Contact Us in Dallas, Texas, USA at <u>tom@tomingraminc.com</u> *Success stories, client quotes, estimated costs and benefits are derived from actual projects but may have been altered for simplicity, teaching purposes or to protect confidential information.