

Stan Howe Summary Background

ace to Face Meetings:	Net Meetings / Conference Calls
 3M Maybelline L'oreal Select A Vision Reckitt Benckiser Kiss Products Rand McNally Staples Supervalu Target Excel Marketing Cadbury USA Revlon Hasbro 	 Johnson & Johnson Proctor and Gamble American Express Avery Denison Incomm Ingram Entertainment Garphique De France Giant Food Best Buy Sara Lee

Summary Background

As VP or Sales, Grew a Merchandising Company from:

- \$3 million to \$7.2 million in year one
- \$7.2 million to \$12.5 million in year two
- \$12.5 million to about \$15 million in year three (partial year)

15+ Years in Merchandising Sales, Operations, Related Roles

Success Stories*

Success Story #1:

(61) Results: Sales up 30%, Returns down by 26%, Out Of Stocks down from 35% to 10% in 8 months.

Retailer: Llewellyn Publications – Books-A-Million

Problem: Returns – 35-40%. Out of Stocks – 30-40%. Sales down 26-30%.

Solutions Notes: Met with buyer, brought category expertise, reprioritized, advertising, merchandising mix, data-driven merchandising. Became "Category Captain".

Category: Publications

Success Story #2:

(62) Results: Increased product on shelf from 50% of stores to 100% of stores
Retailer: Conagra, Target, Pemmican Beef Jerky
Problem: New product cut in to 1250 stores, big coop dollars, on 50% stores on shelf after 30 days.
Solutions Notes: Met with broker, buyer, manufacturer – created program, pricing, made managers aware.
Category: Snack

Success Story #3:

(63) Results: 26% Increase in Sales on Accessory Category

Retailer: Family Dollar, Jewelry

Problem: Wanted Merchandising Program as effective as Target's.

Sales Cycle Notes: Required to do test head-to-head with competitor. Test including set, training, merchandising. Studied buyer's data and surveys, reported on success.

Solutions Notes: Designed schematic flow, merchandising program solution.

Category: Jewelry

Success Story #4:

(64) Results: Achieved 96% compliance in use of bumpers to protect fixtures during remodels. Prevented millions of dollars of waste

Manufacturer: McCue Corp (manufacturer of store asset protection devices, e.g. bumpers for appliance corners.)

Problem: Stores were not installing protective devices. \$1.6 billion being spent for store remodels, but non-compliance caused stores to look bad in 90 days.

Sales Cycle Notes: Large effort with Safeway

Solutions Notes: Tracked store orders for compliance, found preventive solution, personally visited 300 stores.

Category: Remodels, Fixtures

Other Category Experience

- Books, DVDs, CDs
- Cosmetics
- HBC
- Greeting Card
- Sunglasses
- Fashion Accessories

* Success stories are summaries and approximations only. See our web site for additional details on success stories.